MTFP 2024-27 Overview and Scrutiny Committee

2 October 2023

Strategic Summary



Strategic Context

- S114 Notices becoming more prevalent
- Lowest funded Unitary Authority per head of population
- Council tax increases capped at 2.99% vs CPI in excess of 6%
- National challenges in care services (Adults & Children's)
- National SEND demand pressures impacting both the General Fund and Dedicated Schools Funding
- Rising demand;
 - Housing supply for the vulnerable
 - Cost of living crisis
 - Placement availability
 - Rising SEND need

Budget position is currently 'work in progress' and subject to considerable change including; challenging growth, seeking additional efficiencies and the impact of the Local Government Finance Settlement



Risks and Issues

- Local Government Finance Settlement
- Cost of Living Crisis
- Continued impact of COVID on service delivery
- Debt charges
- National Living Wage increases
- ⁸Interest Rates
- Inflation
- Lack of Care Leaver Accommodation
- Home to School Transport pressures
- SEND increasing numbers and availability of provision
- High levels of Agency in Social work staffing



Risks and Issues

- Increasing demand for services for Children with Disabilities
- Growing demand and complexity in Adult Social Care (ASC) services
- ASC Market sufficiency and inflation pressures
- ASC rising placements costs
- Considerable staff reductions made in 2023/24 in excess of £3m, further proposals in 2024/25 submission adding further reductions
- In 2023/24 WBC set its highest ever savings targets and we are currently struggling to manage within budget, reporting £3m overspend in year
- Major re-procurements of key services including Waste collection,
 Highways and Grounds Maintenance



MTFP Summary

11110	Yr 1 - 24/25			Yr 2 - 25/26			Yr 3 - 26/27		
	Growth	Savings	Net	Growth	Savings	Net	Growth	Savings	Net
Adult Social Care	£3,200	(£2,920)	£280	£5,300	(£4,440)	£860	£7,400	(£5,540)	£1,860
Chief Executive	£490	(£448)	£42	£490	(£498)	(£8)	£490	(£498)	(£8)
Children's Services	£3,598	(£1,236)	£2,362	£7,052	(£2,302)	£4,750	£7,925	(£3,108)	£4,817
Place and Growth	£628	(£3,509)	(£2,881)	£1,328	(£3,892)	(£2,564)	£1,318	(£3,942)	(£2,624)
Resources & Assets	£1,492	(£2,489)	(£997)	£1,522	(£2,627)	(£1,105)	£1,522	(£3,007)	(£1,485)
Total	£9,408	(£10,602)	(£1,194)	£15,692	(£13,759)	£1,933	£18,655	(£16,095)	£2,560
Net F owth / savings (from above)			(£1,194)			£1,933			£2,560
Inflation (pay award + contractual infl	lation)		£11,254			£21,200			£29,055
Council Tax - 1.99% Core			(£2,601)			(£5,477)			(£8,466)
Council Tax - 2.00% ASC Precept			(£2,613)			(£5,504)			(£8,508)
Council Tax - 1.00% DSG Deficit Recovery			(£1,306)			(£2,752)			(£4,254)
Contribution to DSG Deficit Recovery			£1,306			£2,752			£4,254
Additional Council Tax Base (1% / 1% / 1%)			(£1,258)			(£2,890)			(£4,466)
Adult Social Care Charging Reform			£0			£3,130			£6,130
Adult Social Care Charging Reform - Income			£0			(£3,130)			(£6,130)
Previous gap funded one off from PFI Reserve			£1,400			£1,400			£1,400
Budget Gap			£4,987			£10,662			£11,575



Special Items

Special Items	2024/2025	2025/2026	2026/2027	
	£'000	£'000	£'000	
Adult Social Care	700	500	500	
Chief Executive	254	52	0	
Children's Services	1,625	1,000	850	
Place & Growth	1,465	269	0	
Resources & Assets	280	0	0	
Net	4,324	1,821	1,350	



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<u>Timetable</u>

	Budget Consideration	<u>cco</u>	<u>Executive</u>	<u>Council</u>
T	Strategic Overview	2 nd Oct 23		
27	Revenue and Capital: Corporate	30 th Oct 23		
	Revenue and Capital: Place & Growth	14 th Nov 23		
	Revenue and Capital: Adults & Children's	19 th Dec 23		
	Revenue and Capital: Final items/confirmation	16 th Jan 24	Feb 24	Feb 24



Capital Summary

	Y	Year 1 - 2024/25			Year 2 - 2025/26			Year 3 - 2026/27		
	Reprofile from 2023/24	MTFP / New Bid	Total	Reprofile from 2023/24	MTFP / New Bid	Total	Reprofile from 2023/24	MTFP / New Bid	Total	Total Three Years
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Adult Social Care	12	2 4	16	0	4	4	0	1	1	21
Children's Services	1	38	39	0	22	22	0	10	10	72
Chief Executive's Office	0	3	3	0	2	2	0	2	2	7
Place and Growth	69	22	91	14	16	30	0	15	15	137
Resources & Assets	145	5 17	162	13	35	48	0	27	27	237
Total Capital Expenditure	228	84	312	27	80	107	0	55	55	474

Funded by;

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Developer Contributions	(34)	(3)	(0)	(38)
Capital Grants	(53)	(26)	(18)	(96)
Capital Receipts	(17)	(5)	(0)	(22)
Supported Borrowing	(169)	(65)	(30)	(263)
General Fund Borrowing	(16)	(3)	(2)	(21)
SWDR Funding*				
Total Capital Funding	(289)	(102)	(49)	(440)

Funding (Surplus) / Gap

23

5

34

6

Work ongoing to address funding gap, including reducing scheme costs, seeking additional income and reprofiling to later years

Notes

- *South Wokingham Distributor Road discussions ongoing to explore options for additional funding to support delivery of scheme
- Income/funding is shown in brackets
- Annual figures are **not** cumulative (cumulative figures in col on far right)